



## Special Honors – Top 10 – Awards of Excellence

- 1** King & Spalding LLP (269)
- 2** Hall Render Killian Heath & Lyman PC (167)
- 3** Epstein Becker & Green PC (139)
- 4** Waller Lansden Dortch & Davis LLP (119)
- 5** Nelson Mullins Riley & Scarborough LLP (110)
- 6** Baker Donelson Bearman Caldwell & Berkowitz PC (101)
- 7** Polsinelli Shughart PC (98)
- 8** Squire Sanders (92)
- 9** Garfunkel Wild PC (89)
- 10** Bass Berry & Sims PLC (87)

## Honors

Mintz Levin Cohn Ferris Glovsky & Popeo PC (84)  
Hogan Lovells LLP (79)  
McGuireWoods LLP (75)  
Husch Blackwell LLP (71)  
McDermott Will & Emery LLP (64)  
Akin Gump Strauss Hauer & Feld LLP (62)  
Hancock Daniel Johnson & Nagle PC (59)  
Bradley Arant Boult Cummings LLP (58)  
Hooper Lundy & Bookman PC (56)  
Morgan Lewis & Bockius LLP (53)  
Drinkier Biddle & Reath LLP (49)  
K & L Gates LLP (49)  
Bricker & Eckler LLP (47)

OBER | KALER (46)  
Crowell & Moring LLP (42)  
Alston & Bird LLP (31)  
Fulbright & Jaworski LLP (30)  
Davis Wright Tremaine LLP (28)  
Ropes & Gray LLP (28)  
Balch & Bingham LLP (26)  
Quarles & Brady LLP (26)  
Taft Stettinius & Hollister LLP (25)  
Jones Day (24)  
Reed Smith LLP (24)  
Skadden Arps Slate Meagher & Flom LLP (23)

## Also Recognized

Duane Morris LLP (22)  
Holland & Knight LLP (22)  
Smith Moore Leatherwood LLP (22)  
Greenberg Traurig LLP (21)  
Sidley Austin LLP (21)  
SNR Denton (21)  
von Briesen & Roper SC (21)  
Arnall Golden Gregory LLP (20)  
Baker & Hostetler LLP (20)  
Foley & Lardner LLP (20)  
Krieg DeVault LLP (20)

Womble Carlyle Sandridge & Rice PLLC (20)  
Manatt Phelps & Phillips LLP (19)  
Arent Fox LLP (18)  
Kutak Rock LLP (18)  
Wyatt Tarrant & Combs LLP (18)  
Proskauer Rose LLP (17)  
Akerman Senterfitt (16)  
DLA Piper US LLP (16)  
Nixon Peabody LLP (16)  
Powers Pyles Sutter & Verville PC (16)  
McKenna Long & Aldridge LLP (15)



Stevens & Lee PC (15)  
Sullivan Stolier Kovata & Knight LC (15)  
Bingham Greenebaum Doll LLP (14)  
Broad & Cassel (14)  
Faegre Baker Daniels (14)  
Katten Muchin Rosenman LLP (14)  
Lathrop & Gage LLP (14)  
Stites & Harbison PLLC (14)  
Brown McCarroll LLP (13)  
Brownstein Hyatt Farber Schreck LLP (13)  
Dorsey & Whitney LLP (13)  
Hanson Bridgett LLP (13)  
Horty Springer & Mattern PC (13)  
Ice Miller LLP (13)  
Patton Boggs LLP (13)  
Warner Norcross & Judd LLP (13)

Benesch Friedlander Coplan & Aronoff LLP (12)  
Maynard Cooper & Gale PC (12)  
Nexsen Pruet LLC (12)  
Stoel Rives LLP (12)  
Ungaretti & Harris LLP (12)  
Barnes & Thornburg LLP (11)  
Breazeale Sachse & Wilson LLP (11)  
Fredrikson & Byron PA (11)  
Hinshaw & Culbertson LLP (11)  
Honigman Miller Schwartz and Cohn LLP (11)  
Miller & Martin PLLC (11)  
Murtha Cullina LLP (11)  
Post & Schell PC (11)  
Vorys Sater Seymour & Pease LLP (11)  
Wise Carter Child & Caraway PA (11)

## Recognizing Health Plans – NEW!

Wellpoint Inc. (50)  
UnitedHealth Group (26)  
Kaiser Foundation Health Plan Inc. (17)  
UPMC Health Plan (11)

Humana Inc. (10)  
MVP Health Care Inc. (10)  
Tufts Health Plans Inc. (8)

## Recognizing Organizations, Companies, Health Systems

Catholic Health Initiatives (27)  
HCA Inc. (25)  
Tenet Healthcare Corporation (23)  
Mayo Clinic (22)  
Sutter Health (22)  
Community Health Systems Inc. (21)  
Walgreens Co (20)  
CVS/Caremark (19)  
Trinity Health (19)  
Intermountain Healthcare (18)  
Catholic Healthcare West (15)  
Iowa Health System (15)  
BJC HealthCare (14)  
Carolinas Healthcare Systems (14)  
Cleveland Clinic (14)  
Novant Health (14)

Healthpartners Inc. (13)  
McKesson Corp (13)  
Providence Health & Services (13)  
Spectrum Health (13)  
Adventist Health System (12)  
DaVita Inc. (12)  
LifePoint Hospitals Inc. (12)  
Sanford Health (12)  
Bon Secours Health System Inc. (11)  
Express Scripts Inc. (11)  
American Medical Association (10)  
Emory University (10)  
Integrus Health (10)  
Memorial Health (10)  
North Shore-LIJ Health System (10)



## Recognizing Consulting and Accounting Firms

BKD LLP (12)  
Navigant (11)  
Berkeley Research Group (9)  
Grant Thornton LLP (9)  
KPMG LLP (9)  
Deloitte (8)  
Huron Consulting Group Inc. (8)  
PYA GatesMoore (8)

HealthCare Appraisers Inc. (7)  
NERA Economic Consulting (7)  
PricewaterhouseCoopers LLP (7)  
Clifton Gunderson LLP (6)  
GE Healthcare (6)  
Ernst & Young LLP (5)  
HORNE LLP (5)

## AHLA's Government Bundle Program Participants

For more information about participating in AHLA's Government Bundle Program (including reduced member rates), email [cdavis@healthlawyers.org](mailto:cdavis@healthlawyers.org).

DHHS Office of Medicare Hearings and Appeals (463)  
DHHS Office of the General Counsel Law Library (365)  
DHHS Office of the Inspector General (74)  
Attorney General of Massachusetts (25)  
DHHS Departmental Appeals Board (20)  
Navy Medicine (13)  
Federal Trade Commission Bureau of Competition (10)

MFCU of Utah Office of the Attorney General (10)  
IRS-TEGE Exempt Organizations R&A (9)  
MFCU Iowa Department of Inspections and Appeals (8)  
MFCU of New Mexico Office of the Attorney General (5)  
MFCU of North Carolina Off of the Attorney General (5)  
Oklahoma State Group Insurance Board (5)  
MFCU Hawaii Office of the Attorney General (3)

## 100% Involvement

This Honor Roll represents the firms and organizations that have 100% of their health law practice group members who belong to AHLA. If you believe your firm or organization has 100% membership in AHLA and should be listed, email [mmclaughlin@healthlawyers.org](mailto:mmclaughlin@healthlawyers.org)

Baker & Hostetler LLP, Healthcare Industry Team  
Balch & Bingham LLP, Health Law Group  
Baudino Law Group PLC  
Benesch Friedlander Coplan & Aronoff LLP  
Blalock Walters PA  
BLANCHARD|MANNING LLP  
Blankenship Health Law LLC  
Law Offices of William Mack Copeland LLC  
Coppersmith Schermer & Brockelman PLC  
Crowell & Moring LLP, Health Care Group  
Lewis W. Fishman PA  
Florida Health Law Center  
Garfunkel Wild PC  
Alice G. Gosfield and Associates PC  
Hancock Daniel Johnson & Nagle PC  
Hall Render Killian Heath & Lyman PC  
The Health Law Firm  
Husch Blackwell LLP  
Joy & Young LLP  
Harold E. Kaplan, MHA, JD

Kathleen DeBruhl & Associates LLC  
Kelly Law Firm PC  
Mellette PC  
Mintz Levin Cohn Ferris Glovsky and Popeo PC  
Murphy Austin Adams Schoenfeld LLP  
National Association for Home Care and Hospice's Center for Health Care Law  
Nutile Law & Associates  
OBER|KALER  
Phillips Lytle LLP  
Polsinelli Shughart PC, Health Care Practice Group  
Rappel Health Law Group PL  
Rogaliner Law Offices PC  
Law Offices of Lynne M. Rasmussen PLLC  
Schwartz Law LLC  
Squire Sanders  
Sullivan Stoller Resor Kovata LC  
Tinsley Bacon Tinsley LLC  
Tsoules Sweeney Martin & Orr LLC

## State Rankings

Two Largest Firms and Non-Firms by state (\*2 or more members)

State	Top Two Firms*	Top Two Non-Firms*
Alabama	Bradley Arant Boult Cummings LLP (20) TIE: Balch & Bingham LLP; Maynard Cooper & Gale PC (12)	HealthSouth Corporation (6) MedManagement LLC (4)
Alaska	Sonosky Chambers Sachse Miller & Munson LLP (3)	Alaska Native Tribal Health Consortium (2)
Arizona	TIE: Coppersmith Schermer & Brockelman PLC; Quarles & Brady LLP; Snell & Wilmer LLP (9) Brownstein Hyatt Farber Schreck LLP (6)	CVS/Caremark Corporation (6) Maricopa Integrated Health System (5)
Arkansas	TIE:Kutak Rock LLP; The Health Law Firm (4)	TIE: University of Arkansas for Medical Sciences; Wal-Mart Stores Inc. (6) Golden Living (3)
California	TIE: Cross Gunter Witherspoon & Galchus PC; Friday Eldredge & Clark LLP; Mitchell Blackstock Law Firm; Mitchell Williams Selig Gates & Woodyard PLLC (2) Hooper Lundy & Bookman PC (55) TIE: Hanson Bridgett LLP (12); King & Spalding LLP (12)	Office of Medicare Hearings and Appeals Western Field Office (132) Sutter Health (23)
Colorado	Polsinelli Shughart PC (13) Husch Blackwell LLP (8)	Catholic Health Initiatives (17) DaVita Inc. (5)
Connecticut	Murtha Cullina LLP (11) TIE: Robinson & Cole LLP; Shipman & Goodwin LLP (8)	Yale University (4) TIE: Saint Francis Hospital & Medical Center; Quinnipiac University; Yale New Haven Health System (2)
Delaware	Balick & Balick LLC (3) Stevens & Lee LLP (2)	Christiana Care Health Services (5) Nemours (2)
District of Columbia	King & Spalding LLP (80) Hogan Lovells LLP (63)	DHHS Office of the General Counsel (283) DHHS Office of the Inspector General (75)
Florida	Akerman Senterfitt (16) Broad & Cassel (15)	Office of Medicare Hearings and Appeals Southern Field Office (124) Shands Healthcare (14)
Georgia	King & Spalding LLP (127) TIE: Alston & Bird LLP; Nelson Mullins Riley & Scarborough LLP (21)	Emory University (11) Piedmont Healthcare (7)
Hawaii	Torkildson Katz Moore Hetherington & Harris (3)	TIE: Hawaii Pacific Health; Medicaid Fraud Control Unit of Hawaii Office of the Attorney General; The Queen's Health Systems (3) Hawaii Health Systems Corporation (2)
Idaho	Beard St. Clair Gaffney PA (3) Givens Pursley LLP (2)	St. Luke's Idaho Health System (6) Saint Alphonsus Health System (4)
Illinois	McGuire Woods LLP (29) McDermott Will & Emery LLP (24)	Walgreens Co (18) Department of Health and Human Services (14)
Indiana	Hall Render Killian Heath & Lyman PC (100) Krieg DeVault LLP (14)	Indiana University Health (8) Indiana University (6)
Iowa	TIE: Davis Brown Koehn Shors & Roberts PC; Shuttleworth & Ingersoll PLC (3) TIE: Brown Winick; Dorsey & Whitney LLP; Lane & Waterman LLP; Nyemaster Goode PC; Phelan Tucker; Mullen Walker & Gelman LLP; Simmons Perrine PLC (2)	Iowa Health System (13) Medicaid Fraud Control Unit of Iowa Department of Inspections and Appeals (8)
Kansas	Foulston Siefkin LLP (9) Lathrop & Gage LLP (7)	Via Christi Health Inc. (6) TIE: SCL Health System; University of Kansas Medical Center (3)
Kentucky	Wyatt Tarrant & Combs LLP (16) Stites & Harbison PLLC (14)	Humana Inc. (10) Kindred Healthcare Inc. (8)
Louisiana	Sullivan Stoller Kovata Knight LLC (15) Breazeale Sachse & Wilson LLP (11)	Louisiana State University Health Sciences Center (6) Franciscan Missionaries of Our Lady Health System (4); Tulane University (4)
Maine	Kozak & Gayer PA (7) TIE: Preti Flaherty Beliveau & Pachios LLP; Van Meer & Belanger PA; Verrill Dana LLP (3)	MaineHealth (5) Eastern Maine HealthCare Systems (3)
Maryland	OBER   KALER (34) Gallagher Evelius & Jones LLP (7)	Centers For Medicare & Medicaid Services (11) Bon Secours Health System Inc. (10)
Massachusetts	Mintz Levin Cohn Ferris Glovsky & Popeo PC (44) Nelson Mullins Riley & Scarborough LLP (19)	Attorney General of Massachusetts (23) Athena Health Inc. (7); Fresenius Medical Care North America (7); Harvard Pilgrim Health Care (7); Tufts Health Plan (7); UMass Memorial Healthcare (7); University of Massachusetts Medical School (7)
Michigan	Hall Render Killian Heath & Lyman (29) Warner Norcross & Judd LLP (13)	Trinity Health (17) Spectrum Health (9)
Minnesota	Dorsey & Whitney LLP (11) Fredrickson & Byron PA (10)	Mayo Clinic (13) HealthPartners Inc. (12)
Mississippi	Baker Donelson Bearman Caldwell & Berkowitz PC (19)	University of Mississippi/University of Mississippi Medical Center (10)



## State Rankings *(continued)*

Two Largest Firms and Non-Firms by state (\*2 or more members)

State	Top Two Firms*	Top Two Non-Firms*
	Wise Carter Child & Caraway PA (11)	HORNE LLP (4)
Missouri	Husch Blackwell LLP (57)	BJC Healthcare (14)
	Polsinelli Shughart PC (47)	Express Scripts Inc. (11)
Montana	Crowley Fleck PLLP (5)	TIE: Billings Clinic; Bozeman Deaconess Hospital (2)
	Garlington Lohn & Robinson PLLP (3)	
Nebraska	TIE: Baird Holm LLP; Kutak Rock LLP (9)	Alegent Health (9)
	Cline Williams Wright Johnson & Oldfather LLP (4)	Creighton University (3)
Nevada	TIE: Brownstein Hyatt Farber Schreck LLP; Nuttle Pitz & Associates (4)	University of Nevada Reno (3)
	TIE: Jones Vargas; Lionel Sawyer & Collins; The Faux Law Group (2)	United Healthcare (2)
New Hampshire	TIE: Hinckley Allen & Snyder LLP; Sulloway & Hollis PLLC (4)	Elliot Health System (4)
	McLane Graf Raulerson & Middleton PA (3)	Dartmouth Hitchcock Medical Center (3)
New Jersey	TIE: Epstein Becker & Green PC; Garfunkel Wild PC (10)	Barnabas Health (5); Seton Hall University (5); University of Medicine & Dentistry of New Jersey (5)
	Brach Eichler LLC (8)	Quest Diagnostics (4)
New Mexico	TIE: Bannerman & Johnson PA; Rodey Dickason Sloan Akin & Robb PA (2)	University of New Mexico (6)
		Medicaid Fraud Control Unit of New Mexico Office of the Attorney General (5)
New York	Garfunkel Wild PC (78)	MVP Health Care (10)
	Epstein Becker & Green PC (44)	North Shore Long Island Jewish Health System (8)
North Carolina	TIE: Nelson Mullins Riley & Scarborough LLP (19); Smith Moore Leatherwood LLP (19)	Novant Health (14)
	TIE: K & L Gates LLP (15); Womble Carlyle Sandridge & Rice PLLC (15)	Carolinas Healthcare System (12)
North Dakota	TIE: Vogel Law Firm; Zuger Kirmis & Smith (3)	Sanford Health (4)
	Camrud Maddock Olson & Larson (2)	TIE: Catholic Health Initiatives; Noridian (2)
Ohio	Squire Sanders (54)	Office of Medicare Hearings and Appeals Midwestern Field Office (114)
	Bricker & Eckler LLP (46)	TIE: Cleveland Clinic (12); University Hospitals Health System (12)
Oklahoma	McAfee & Taft PC (10)	Integrus Health Inc. (10)
	Conner & Winters LLP (5)	Oklahoma State Group Insurance Board (5)
Oregon	TIE: Schwabe Williamson & Wyatt PC; Stoel Rives LLP (5)	Oregon Health & Science University (5)
	Cooney & Crew LLP (4)	Legacy Health (3)
Pennsylvania	Morgan Lewis & Bockius LLP (14)	Drexel University (13)
	Stevens & Lee (13)	Temple University (8)
Rhode Island	Hinckley Allen & Snyder LLP (4)	Lifespan Corporation (7)
	TIE: Donoghue Barrett & Singal PC; Nixon Peabody LLP (2)	Care New England Health System (2)
South Carolina	Nelson Mullins Riley & Scarborough LLP (41)	Roper St. Francis Healthcare (5)
	Nexsen Pruet LLC (8)	Spartanburg Regional Healthcare System (3)
South Dakota	Siegel Barnett & Schultz LLP (2)	Sanford Health (8)
		TIE: Avera Health; Regional Health (3)
Tennessee	Waller Lansden Dortch & Davis LLP (117)	HCA Inc. (19)
	Bass Berry & Sims PLC (85)	Community Health Systems (16)
Texas	King & Spalding (22)	Tenet Healthcare Corporation (15)
	Brown McCarroll (13)	Scott & White Healthcare (8)
Utah	Ray Quinney & Nebeker (5)	Intermountain Healthcare (16)
	TIE: Kirton & McConkie; Parsons Kinghorn Harris; Stoel Rives LLP (2)	Medicaid Fraud Control Unit of Utah Office of the Attorney General (10)
Vermont	Dinse Knapp & McAndrew PC (6)	Fletcher Allen Health Care (3)
	Primmer Piper Eggleston & Cramer (4)	
Virginia	Hancock Daniel Johnson & Nagle PC (59)	Office of Medicare Hearings and Appeals (93)
	McGuire Woods LLP (21)	Sentara Healthcare (8)
Washington	Davis Wright Tremaine LLP (15)	Providence Health & Services (12)
	Ogden Murphy Wallace PLLC (9)	Group Health Cooperative (7)
West Virginia	TIE: Flaherty Sensabaugh & Bonasso PLLC; Jackson Kelly PLLC; Spilman Thomas and Battle PLLC (3)	Charleston Area Medical Center Inc. (5)
	TIE: Bailes Craig & Yon PLLC; Bowles Rice McDavid Graff & Love LLP; Steptoe & Johnson PLLC (2)	TIE: West Virginia Healthcare Authority; West Virginia University Hospitals, Inc. (3)
Wisconsin	Hall Render Killian Heath & Lyman PC (31)	Aurora Health Care (9)
	von Briesen & Roper SC (20)	TIE: Extencare Health Services Inc.; University of Wisconsin Hospitals & Clinics (6)
Wyoming	Dray Dyekman Reed & Healey PC (5)	Cheyenne Regional Medical Center (3)
	Aron & Hennig LLP (2)	



## Honor Roll By Region

### NORTHEAST

- CT Murtha Cullina LLP (11)
- DE Balick & Balick LLC (3)
- DC King & Spalding LLP (80)**
- ME Kozak & Gayer PA (7)
- MD OBER | KALER (34)
- MA Mintz Levin Cohn Ferris Glovsky & Popeo PC (44)
- NH Hinckley Allen & Snyder LLP; Sulloway & Hollis PLLC (4)
- NJ Epstein Becker & Green PC; Garfunkel Wild PC (10)
- NY Garfunkel Wild PC (78)
- PA Morgan Lewis & Bockius LLP (14)
- RI Hinckley Allen & Snyder LLP (4)
- VA Hancock Daniel Johnson & Nagle PC (59)
- VT Dinse Knapp & McAndrew PC (6)
- WV Flaherty Sensabaugh & Bonasso PLLC; Jackson Kelly PLLC; Spilman Thomas & Battle PLLC (3)

### NORTH CENTRAL

- IL McGuire Woods LLP (29)
- IN Hall Render Killian Heath & Lyman PC (100)**
- IA Davis Brown Koehn Shors & Roberts PC; Shuttleworth & Ingersoll PLC (3)
- MI Hall Render Killian Heath & Lyman (29)
- MN Dorsey & Whitney LLP (11)
- NE Baird Holm LLP; Kutak Rock LLP (9)
- ND Vogel Law Firm; Zuger Kirmis & Smith (3)
- OH Squire Sanders (54)
- SD Siegel Barnett & Schultz LLP (2)
- WI Hall Render Killian Heath & Lyman PC (31)

### NORTHWEST

- AK Sonosky Chambers Sachse Miller & Munson LLP (3)
- ID Beard St. Clair Gaffney PA (3)
- MT Crowley Fleck PLLP (5)
- OR Schwabe Williamson & Wyatt PC; Stoel Rives LLP (5)
- WA Davis Wright Tremaine LLP (15)**
- WY Dray Dyekman Reed & Healey PC (5)

### SOUTHEAST

- AL Bradley Arant Boult Cummings LLP (20)
- FL Akerman Senterfitt (16)
- GA King & Spalding LLP (127)**
- KY Wyatt Tarrant & Combs LLP (16)
- MS Baker Donelson Bearman Caldwell & Berkowitz PC (19)
- NC Nelson Mullins Riley & Scarborough LLP; Smith Moore Leatherwood LLP (19)
- SC Nelson Mullins Riley & Scarborough LLP (41)
- TN Waller Lansden Dortch & Davis LLP (117)

### SOUTH CENTRAL

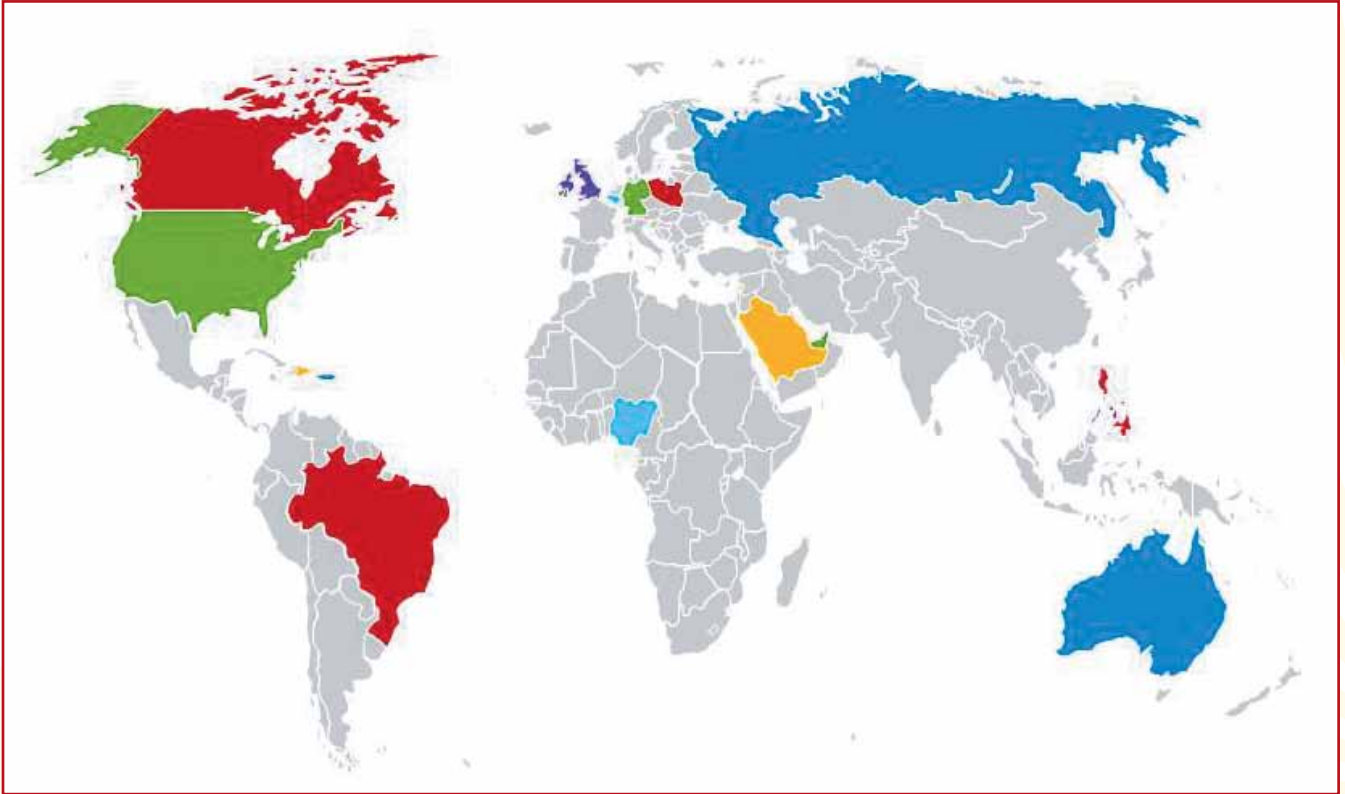
- AR Kutak Rock LLP; The Health Law Firm (4)
- CO Polsinelli Shughart PC (13)
- KS Foulston Siefkin LLP (9)
- LA Sullivan Stoler Kovata Knight LLC (15)
- MO Husch Blackwell LLP (57)**
- NM Bannerman & Johnson PA; Rodey Dickason Sloan Akin & Robb PA (2)
- OK McAfee & Taft PC (10)
- TX King & Spalding (22)

### SOUTHWEST

- AZ Coppersmith Schermer & Brockelman PLC; Quarles & Brady LLP; Snell & Wilmer LLP (9)
- CA Hooper Lundy & Bookman PC (55)**
- HI Torkildson Katz Moore Hetherington & Harris (3)
- NV Brownstein Hyatt Farber Schreck LLP; Nutile Pitz & Associates (4)
- UT Ray Quinney & Nebeker (5)



## International Honor Roll – NEW!



AHLA's list of international members is growing every year – take a look at the map and see how far we reach! For the first time, we are recognizing the firms and organizations with members outside the U.S.:

- AIMA Akporiaye & Co. (Nigeria)
- Contracts and Legal Services (Canada)
- Diego J. Loinaz Martin, PSC (Puerto Rico)
- Health Legal (Australia)
- King & Spalding (United Arab Emirates)
- Lebanese American University (Lebanon)
- Manila Adventist Medical Center (Phillipines)
- Mason Hayes & Curran (Ireland)
- Miller Thomson LLP (Canada)
- MSO of Puerto Rico Inc. (Puerto Rico)
- Sanchez-Betances Sifre & Muñoz Noya CSP (Puerto Rico)
- Squire Sanders (Belgium; Dominican Republic; Germany; Saudi Arabia; Lebanon; Poland; Russia; United Kingdom)



## Honoring Commitment to the Association's Practice Groups

With nearly 6,500 members enrolled in the Association's Practice Groups, they are responsible for much of what makes the Association successful—committed volunteers, quality educational programming, substantive legal content, and networking. AHLA recognizes and thanks the law firms and non-firms that support and make it possible for their members to participate in the Practice Groups. The following Honor Roll recognizes the top firms and non-firms that have members enrolled in ten or more of the Practice Groups.

### MEMBERS ENROLLED IN ALL PRACTICE GROUPS

Baker Donelson Bearman Caldwell & Berkowitz PC  
Foster Pepper PLLC  
Hall Render Killian Heath & Lyman PC  
Husch Blackwell LLP  
King & Spalding LLP  
OBER | KALER

Katten Muchin Rosenman LLP  
Maynard Cooper & Gale PC  
Mayo Clinic  
Nexsen Pruet LLC  
Post & Schell PC  
Proskauer Rose LLP  
Tenet Healthcare Corporation

### 15 PRACTICE GROUPS

Bass Berry & Sims PLC  
Epstein Becker & Green PC  
K & L Gates LLP  
Waller Lansden Dortch & Davis LLP

### 12 PRACTICE GROUPS

Arent Fox LLP  
Balch & Bingham LLP  
Benesch Friedlander Coplan & Aronoff LLP  
Bradley Arant Boult Cummings LLP  
Catholic Health Initiatives  
Conner & Winters LLP  
Crowell & Moring LLP  
Fulbright & Jaworski LLP  
Godfrey & Kahn SC  
Hogan Lovells LLP  
Jones Day  
Krieg DeVault LLP  
McDermott Will & Emery LLP  
McGuireWoods LLP  
Morgan Lewis & Bockius LLP  
Reinhart Boerner Van Deuren SC  
Sutter Health  
University Physicians Healthcare

### 14 PRACTICE GROUPS

Akerman Senterfitt LLP  
American Hospital Association  
Garfunkel Wild PC  
Gray Plant Mooty Mooty & Bennett PA  
Hancock Daniel Johnson & Nagle PC  
Hooper Lundy & Bookman PC  
Kutak Rock LLP  
Nelson Mullins Riley & Scarborough LLP  
Polsinelli Shughart PC  
Squire Sanders  
Taft Stettinius & Hollister LLP  
Trinity Health  
Warner Norcross & Judd LLP  
Wyatt Tarrant & Combs LLP

### 11 PRACTICE GROUPS

Baptist Health Care  
Barnes & Thornburg LLP  
Beck Chaet Bamberger & Polsky SC  
Blue Cross Blue Shield Massachusetts  
Brouse McDowell LPA  
Community Health Systems  
Dorsey & Whitney LLP  
Duane Morris LLP  
Foster Swift Collins & Smith PC  
Hinckley Allen & Snyder LLP  
Horty Springer & Mattern PC  
Kaiser Foundation Health Plan Inc.

### 13 PRACTICE GROUPS

Akin Gump Strauss Hauer & Feld LLP  
Alston & Bird LLP  
Bricker & Eckler LLP  
Cleveland Clinic  
Davis Wright Tremaine LLP  
Drinker Biddle & Reath LLP  
Essentia Health/SMDC Health System  
Fairview Health Services  
Fowler White Boggs PA  
Fredrikson & Byron PA  
Frost Brown Todd LLC  
Healthpartners Inc.  
Intermountain Healthcare

*(continued on next page)*





Lifespan Corporation  
McKenna Long & Aldridge LLP  
Mintz Levin Cohn Ferris Glovsky & Popeo PC  
Nutile Pitz & Associates  
Pepper Hamilton LLP  
Powers Pyles Sutter & Verville PC  
Quarles & Brady LLP  
Seyfarth Shaw LLP  
Sutter Health  
Tenet Healthcare Corporation  
Thompson Coburn LLP  
Ungaretti & Harris LLP  
Vanderbilt University  
Von Briesen & Roper SC  
Vorys Sater Seymour & Pease LLP  
Womble Carlyle Sandridge & Rice PLLC

### 10 PRACTICE GROUPS

Adventist Health System  
Allegiance Health  
Allina Health System  
Arnall Golden Gregory LLP  
Baker & Hostetler LLP  
Beacon Health Strategies LLC  
Bingham Greenebaum Doll LLP  
BJC HealthCare  
Broad & Cassel

Butler Snow O'Mara Stevens & Cannada PLLC  
Caplan & Earnest LLC  
Carlin Lockee  
Cozen O'Connor PC  
Dykema Gossett PLLC  
Express Scripts Inc.  
GrayRobinson PA  
Greenberg Traurig LLP  
HCA Inc.  
Holland & Knight LLP  
Honigman Miller Schwartz and Cohn LLP  
Humana Inc.  
Iseman Cunningham Riester & Hyde LLP  
Miles & Peters PC  
Ogden Murphy Wallace PLLC  
Reed Smith LLP  
Salem & Green PC  
Sanford Health  
Spectrum Health  
Stevens & Lee PC  
Stites & Harbison PLLC  
Texas Health Resources  
Texas Hospital Association  
Tufts Health Plans Inc.  
Via Christi Health  
Wiggin & Dana LLP  
Williams Mullen

## Largest Firms and Non-Firms participating in each AHLA Practice Group

### Antitrust

King & Spalding LLP (10)  
Crowell & Moring LLP (7)  
NERA Economic Consulting (7)  
Hall Render Killian Heath & Lyman PC (5)  
Baker & McKenzie LLP (4)  
Epstein Becker & Green PC (4)  
Garfunkel Wild PC (4)  
Hooper Lundy & Bookman PC (4)  
McDermott Will & Emery LLP (4)  
OBER | KALER (4)  
Polsinelli Shughart PC (4)

### Business Law and Governance

Hall Render Killian Heath & Lyman PC (56)  
King & Spalding LLP (40)  
Bradley Arant Boult Cummings LLP (19)  
Waller Lansden Dortch & Davis LLP (16)  
Bass Berry & Sims PLC (15)  
Hooper Lundy & Bookman PC (12)

### Fraud & Abuse

King & Spalding LLP (59)  
Hall Render Killian Heath & Lyman PC (31)  
Epstein Becker & Green PC (23)  
Bass Berry & Sims PLC (21)  
Crowell & Moring LLP (20)  
Hooper Lundy & Bookman PC (18)

### Health Information and Technology

Hall Render Killian Heath & Lyman PC (20)  
King & Spalding LLP (18)  
Nelson Mullins Riley & Scarborough LLP (8)  
Waller Lansden Dortch & Davis LLP (8)  
Epstein Becker & Green PC (7)  
McDermott Will & Emery LLP (6)  
OBER | KALER (6)  
Alston & Bird LLP (5)  
Athena Health Inc. (5)

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## Largest Firms and Non-Firms participating in each AHLA Practice Group *(continued)*

### Healthcare Liability and Litigation

King & Spalding LLP (62)  
Husch Blackwell LLP (26)  
Hall Render Killian Heath & Lyman PC (17)  
Bricker & Eckler LLP (12)  
Crowell & Moring LLP (12)  
Polsinelli Shughart PC (9)  
Balch & Bingham LLP (8)  
Hancock Daniel Johnson & Nagle PC (8)  
Squire Sanders (8)

### Hospitals and Health Systems

Hall Render Killian Heath & Lyman PC (45)  
Epstein Becker & Green PC (24)  
King & Spalding LLP (22)  
Bradley Arant Boult Cummings LLP (19)  
Polsinelli Shughart PC (18)  
Waller Lansden Dortch & Davis LLP (17)

### In-House Counsel

Catholic Health Initiatives (14)  
Hall Render Killian Heath & Lyman PC (14)  
Mayo Clinic (13)  
Epstein Becker & Green PC (10)  
King & Spalding LLP (10)  
Husch Blackwell LLP (9)  
Intermountain Healthcare (9)  
Mintz Levin Cohn Ferris Glovsky & Popeo PC (9)  
Novant Health (9)  
Trinity Health (9)  
Adventist Health System (7)  
Humana Inc./Humana Group Health Care Inc. (7)  
Integrus Health Inc. (7)  
LifePoint Hospitals Inc. (7)  
Lifespan Corporation (7)  
BJC HealthCare (6)  
HCA Inc. (6)  
Tenet Healthcare Corporation (6)

### Labor and Employment

Hall Render Killian Heath & Lyman PC (18)  
Epstein Becker & Green PC (17)  
Morgan Lewis & Bockius LLP (7)  
Waller Lansden Dortch & Davis LLP (7)  
Husch Blackwell LLP (6)  
King & Spalding LLP (5)  
Ogletree Deakins Nash Smoak & Stewart PC (5)  
Bricker & Eckler LLP (4)  
Crowell & Moring LLP (4)

Drinker Biddle & Reath LLP (4)  
Squire Sanders LLP (4)

### Life Sciences

King & Spalding LLP (37)  
Epstein Becker & Green PC (11)  
Morgan Lewis & Bockius LLP (11)  
Hall Render Killian Heath & Lyman PC (8)  
McDermott Will & Emery LLP (8)  
Arnall Golden Gregory LLP (6)  
K & L Gates LLP (6)  
Holland & Knight LLP (5)  
Reed Smith LLP (5)  
Drinker Biddle & Reath LLP (4)  
Skadden Arps Slate Meagher & Flom LLP (4)  
Taft Stettinius & Hollister LLP (4)

### Long Term Care, Senior Housing, In-Home Care, and Rehabilitation

Arnall Golden Gregory LLP (14)  
Husch Blackwell LLP (14)  
Waller Lansden Dortch & Davis LLP (14)  
Bass Berry & Sims PLC (13)  
Hall Render Killian Heath & Lyman PC (10)  
Polsinelli Shughart PC (8)  
Hanson Bridgett LLP (7)  
Benesch Friedlander Coplan & Aronoff LLP (6)  
King & Spalding LLP (6)  
Krieg DeVault LLP (6)

### Medical Staff, Credentialing, and Peer Review

Hall Render Killian Heath & Lyman PC (11)  
National Association Medical Staff Services (8)  
Polsinelli Shughart PC (7)  
Fullbright & Jaworski LLP (6)  
Hancock Daniel Johnson & Nagle PC (6)  
Fredrikson & Byron PA (5)  
Horty Springer & Mattern PC (5)  
OBER | KALER (5)  
The Health Law Firm (5)  
Akerman Senterfitt (4)  
Broad & Cassel (4)  
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Hanson Bridgett LLP (4)  
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Nexsen Pruet LLC (4)  
Taft Stettinius & Hollister LLP (4)  
Womble Carlyle Sandridge & Rice PLLC (4)

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## Largest Firms and Non-Firms participating in each AHLA Practice Group *(continued)*

### Payors, Plans, and Managed Care

Epstein Becker & Green PC (14)  
Crowell & Moring LLP (13)  
Greenberg Traurig LLP (8)  
Hall Render Killian Heath & Lyman PC (8)  
Humana Inc. (8)  
King & Spalding LLP (8)  
Healthpartners Inc. (7)  
UnitedHealth Group (7)  
Aetna Inc. (6)  
Baker Donelson Bearman Caldwell & Berkowitz PC (6)  
Health Alliance Plan (6)  
Walgreens Co (6)  
Akerman Senterfitt (5)  
Alston & Bird LLP (5)  
Bass Berry & Sims PLC (5)  
Blue Shield of California (5)  
Health Net Inc. (5)  
Hinman Straub PC (5)  
Hooper Lundy & Bookman PC (5)  
Kaiser Foundation Health Plan Inc. (5)  
McDermott Will & Emery LLP (5)  
Polsinelli Shughart PC (5)  
SNR Denton (5)  
Tufts Health Plans Inc. (5)  
Wiley Rein LLP (5)

### Physician Organizations

Hall Render Killian Heath & Lyman PC (17)  
Hooper Lundy & Bookman PC (9)  
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Epstein Becker & Green PC (6)  
Bradley Arant Boult Cummings LLP (5)  
Chambliss Bahner & Stophel PC (5)  
Fox Rothschild LLP (5)  
Fredrikson & Byron PA (5)  
Nexsen Pruet LLC (5)  
Taft Stettinius & Hollister LLP (5)  
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Arnall Golden Gregory LLP (4)  
Baker Donelson Bearman Caldwell & Berkowitz PC (4)  
Bass Berry & Sims PLC (4)  
Benesch Friedlander Coplan & Aronoff LLP (4)  
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King & Spalding LLP (4)  
Salem & Green PC (4)  
Sirote & Permutt PC (4)  
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Hall Render Killian Heath & Lyman PC (18)  
Akin Gump Strauss Hauer & Feld LLP (10)  
McDermott Will & Emery LLP (10)  
Epstein Becker & Green PC (9)  
Hooper Lundy & Bookman PC (9)  
OBER | KALER (8)  
Bricker & Eckler LLP (7)

### Tax and Finance

Hall Render Killian Heath & Lyman PC (23)  
King & Spalding LLP (21)  
Bricker & Eckler LLP (10)  
Squire Sanders (10)  
Bass Berry & Sims PLC (7)  
Grant Thornton LLP (6)  
McDermott Will & Emery LLP (6)  
Baker Donelson Bearman Caldwell & Berkowitz PC (5)  
Catholic Health Initiatives (5)  
Deloitte/Deloitte Tax LLP (5)  
Ernst & Young LLP (5)  
KPMG LLP (5)  
OBER | KALER (5)  
Ungaretti & Harris LLP (5)  
Waller Lansden Dortch & Davis LLP (5)

### Teaching Hospitals & Academic Medical Centers

King & Spalding LLP (13)  
Baker Donelson Bearman Caldwell & Berkowitz PC (6)  
Emory University (6)  
Hall Render Killian Heath & Lyman PC (6)  
Ropes & Gray LLP (6)  
Polsinelli Shughart PC (5)  
Thomas Jefferson University (5)  
University of Michigan (5)  
University of Wisconsin Hospitals & Clinics Authority (5)  
Vanderbilt University (5)  
Bennett Bigelow & Leedom PS (4)  
BJC HealthCare (4)  
Drexel University College of Medicine (4)  
Epstein Becker & Green PC (4)  
Indiana University (4)  
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