### Special Honors – Top 10 – Awards of Excellence

1. King & Spalding LLP (269)
2. Hall Render Killian Heath & Lyman PC (167)
3. Epstein Becker & Green PC (139)
4. Waller Lansden Dortch & Davis LLP (119)
5. Nelson Mullins Riley & Scarborough LLP (110)
6. Baker Donelson Bearman Caldwell & Berkowitz PC (101)
7. Polsinelli Shughart PC (98)
8. Squire Sanders (92)
9. Garfunkel Wild PC (89)
10. Bass Berry & Sims PLC (87)

### Honors

- Mintz Levin Cohn Ferris Glovsky & Popeo PC (84)
- Hogan Lovells LLP (79)
- McGuireWoods LLP (75)
- Husch Blackwell LLP (71)
- McDermott Will & Emery LLP (64)
- Akin Gump Strauss Hauer & Feld LLP (62)
- Hancock Daniel Johnson & Nagle PC (59)
- Bradley Arant Boult Cummings LLP (58)
- Hooper Lundy & Bookman PC (56)
- Morgan Lewis & Bockius LLP (53)
- Drinker Biddle & Reath LLP (49)
- K & L Gates LLP (49)
- Bricker & Eckler LLP (47)
- OBER | KALER (46)
- Crowell & Moring LLP (42)
- Alston & Bird LLP (31)
- Fulbright & Jaworski LLP (30)
- Davis Wright Tremaine LLP (28)
- Ropes & Gray LLP (28)
- Balch & Bingham LLP (26)
- Quarles & Brady LLP (26)
- Taft Stettinius & Hollister LLP (25)
- Jones Day (24)
- Reed Smith LLP (24)
- Skadden Arps Slate Meagher & Flom LLP (23)

### Also Recognized

- Duane Morris LLP (22)
- Holland & Knight LLP (22)
- Smith Moore Leatherwood LLP (22)
- Greenberg Traurig LLP (21)
- Sidley Austin LLP (21)
- SNR Denton (21)
- von Briesen & Roper SC (21)
- Arnall Golden Gregory LLP (20)
- Baker & Hostetler LLP (20)
- Foley & Lardner LLP (20)
- Krieg DeVault LLP (20)
- Womble Carlyle Sandridge & Rice PLLC (20)
- Manatt Phelps & Phillips LLP (19)
- Arent Fox LLP (18)
- Kutak Rock LLP (18)
- Wyatt Tarrant & Combs LLP (18)
- Proskauer Rose LLP (17)
- Akerman Senterfitt (16)
- DLA Piper US LLP (16)
- Nixon Peabody LLP (16)
- Powers Pyles Sutter & Verville PC (16)
- McKenna Long & Aldridge LLP (15)
Stevens & Lee PC (15)
Sullivan Stolier Kovata & Knight LC (15)
Bingham Greenebaum Doll LLP (14)
Broad & Cassel (14)
Faegre Baker Daniels (14)
Katten Muchin Rosenman LLP (14)
Lathrop & Gage LLP (14)
Stites & Harbison PLLC (14)
Brown McCarroll LLP (13)
Brownstein Hyatt Farber Schreck LLP (13)
Dorsey & Whitney LLP (13)
Hanson Bridgett LLP (13)
Horty Springer & Mattern PC (13)
Ice Miller LLP (13)
Patton Boggs LLP (13)
Warner Norcross & Judd LLP (13)

Benesch Friedlander Coplan & Aronoff LLP (12)
Maynard Cooper & Gale PC (12)
Nexsen Pruet LLC (12)
Stoel Rives LLP (12)
Ungaretti & Harris LLP (12)
Barnes & Thornburg LLP (11)
Breazeale Sachse & Wilson LLP (11)
Fredrikson & Byron PA (11)
Hinshaw & Culbertson LLP (11)
Honigman Miller Schwartz and Cohn LLP (11)
Miller & Martin PLLC (11)
Murtha Cullina LLP (11)
Post & Schell PC (11)
Vorys Sater Seymour & Pease LLP (11)
Wise Carter Child & Caraway PA (11)

Recognizing Health Plans – NEW!

Wellpoint Inc. (50)
UnitedHealth Group (26)
Kaiser Foundation Health Plan Inc. (17)
UPMC Health Plan (11)

Humana Inc. (10)
MVP Health Care Inc. (10)
Tufts Health Plans Inc. (8)

Recognizing Organizations, Companies, Health Systems

Catholic Health Initiatives (27)
HCA Inc. (25)
Tenet Healthcare Corporation (23)
Mayo Clinic (22)
Sutter Health (22)
Community Health Systems Inc. (21)
Walgreens Co (20)
CVS/Caremark (19)
Trinity Health (19)
Intermountain Healthcare (18)
Catholic Healthcare West (15)
Iowa Health System (15)
BJC HealthCare (14)
Carolinas Healthcare Systems (14)
Cleveland Clinic (14)
Novant Health (14)

Healthpartners Inc. (13)
McKesson Corp (13)
Providence Health & Services (13)
Spectrum Health (13)
Adventist Health System (12)
DaVita Inc. (12)
LifePoint Hospitals Inc. (12)
Sanford Health (12)
Bon Secours Health System Inc. (11)
Express Scripts Inc. (11)
American Medical Association (10)
Emory University (10)
Integris Health (10)
Memorial Health (10)
North Shore-LIJ Health System (10)
Recognizing Consulting and Accounting Firms

BKD LLP (12)  
Navigant (11)  
Berkeley Research Group (9)  
Grant Thornton LLP (9)  
KPMG LLP (9)  
Deloitte (8)  
Huron Consulting Group Inc. (8)  
PYA GatesMoore (8)  
HealthCare Appraisers Inc. (7)  
NERA Economic Consulting (7)  
PricewaterhouseCoopers LLP (7)  
Clifton Gunderson LLP (6)  
GE Healthcare (6)  
Ernst & Young LLP (5)  
HORNE LLP (5)  

AHLA’s Government Bundle Program Participants

For more information about participating in AHLA’s Government Bundle Program (including reduced member rates), email cdavis@healthlawyers.org.

DHHS Office of Medicare Hearings and Appeals (463)  
DHHS Office of the General Counsel Law Library (365)  
DHHS Office of the Inspector General (74)  
Attorney General of Massachusetts (25)  
DHHS Departmental Appeals Board (20)  
Navy Medicine (13)  
Federal Trade Commission Bureau of Competition (10)  
MFCU of Utah Office of the Attorney General (10)  
IRS-TEGE Exempt Organizations R&A (9)  
MFCU Iowa Department of Inspections and Appeals (8)  
MFCU of New Mexico Office of the Attorney General (5)  
MFCU of North Carolina Office of the Attorney General (5)  
Oklahoma State Group Insurance Board (5)  
MFCU Hawaii Office of the Attorney General (3)  

100% Involvement

This Honor Roll represents the firms and organizations that have 100% of their health law practice group members who belong to AHLA. If you believe your firm or organization has 100% membership in AHLA and should be listed, email mmclaughlin@healthlawyers.org

Baker & Hostetler LLP, Healthcare Industry Team  
Balch & Bingham LLP, Health Law Group  
Baudoin Law Group PLC  
Benesch Friedlander Coplan & Aronoff LLP  
Blalock Walters PA  
BLANCHARD|MANNING LLP  
Blankenship Health Law LLC  
Law Offices of William Mack Copeland LLC  
Coppersmith Schermer & Brockelman PLC  
Crowell & Moring LLP, Health Care Group  
Lewis W. Fishman PA  
Florida Health Law Center  
Garfunkel Wild PC  
Alice G. Gosfield and Associates PC  
Hancock Daniel Johnson & Nagle PC  
Hall Render Killian Heath & Lyman PC  
The Health Law Firm  
Husch Blackwell LLP  
Joy & Young LLP  
Harold E. Kaplan, MHA, JD  
Kathleen DeBruhl & Associates LLC  
Kelly Law Firm PC  
Mellette PC  
Mintz Levin Cohn Ferris Glovsky and Popeo PC  
Murphy Austin Adams Schoenfeld LLP  
National Association for Home Care and Hospice’s Center for Health Care Law  
Nutile Law & Associates  
OBER|KALER  
Phillips Lytle LLP  
Polsinelli Shughart PC, Health Care Practice Group  
Rappel Health Law Group PL  
Rogaliner Law Offices PC  
Law Offices of Lynne M. Rasmussen PLLC  
Schwartz Law LLC  
Squire Sanders  
Sullivan Stolier Resor Kovata LC  
Tinsley Bacon Tinsley LLC  
Tsoules Sweeney Martin & Orr LLC
# State Rankings

## Two Largest Firms and Non-Firms by state (*2 or more members)*

<table>
<thead>
<tr>
<th>State</th>
<th>Top Two Firms*</th>
<th>Top Two Non-Firms*</th>
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<tbody>
<tr>
<td>Alabama</td>
<td>Bradley Arant Boult Cummings LLP (20)</td>
<td>HealthSouth Corporation (6)</td>
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<td></td>
<td>TIE: Balch &amp; Bingham LLP; Maynard Cooper &amp; Gale PC (12)</td>
<td>MedManagement LLC (4)</td>
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<tr>
<td>Alaska</td>
<td>Sonosky Chambers Sachse Miller &amp; Munson LLP (3)</td>
<td>Alaska Native Tribal Health Consortium (2)</td>
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<tr>
<td>Arizona</td>
<td>TIE: Coppersmith Schermer &amp; Brockelman PLC; Quarles &amp; Brady LLP; Snell &amp; Wilmer LLP (8)</td>
<td>CVS/Caremark Corporation (6)</td>
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<tr>
<td></td>
<td>Brownstein Hyatt Farber Schreck LLP (6)</td>
<td>Maricopa Integrated Health System (5)</td>
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<tr>
<td>Arkansas</td>
<td>TIE: Kutak Rock LLP; The Health Law Firm (4)</td>
<td>TIE: University of Arkansas for Medical Sciences; Wal-Mart Stores Inc. (6)</td>
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<td></td>
<td>TIE: Cross Gunter Witherspoon &amp; Galchus PC; Friday Eldridge &amp; Clark LLP; Mitchell Blackstock Law Firm; Mitchell Williams Selig Gates &amp; Woodyard PLLC (2)</td>
<td>Golden Living (3)</td>
</tr>
<tr>
<td>California</td>
<td>Hoover Lundy &amp; Bookman PC (55)</td>
<td>Office of Medicare Hearings and Appeals Western Field Office (132)</td>
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<td></td>
<td>TIE: Hanson Bridgett LLP; King &amp; Spalding LLP (12)</td>
<td>Sutter Health (23)</td>
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<tr>
<td>Colorado</td>
<td>Polsinelli Shughart PC (13)</td>
<td>Catholic Health Initiatives (17)</td>
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<td>Husch Blackwell LLP (8)</td>
<td>DaVita Inc. (5)</td>
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<td>Connecticut</td>
<td>Murtha Cullina LLP (11)</td>
<td>Yale University (4)</td>
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<td>TIE: Robinson &amp; Cole LLP; Shipman &amp; Goodwin LLP (8)</td>
<td>TBD</td>
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<td>Delaware</td>
<td>Balick &amp; Balick LLC (2)</td>
<td>Christiana Care Health Services (5)</td>
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<td>Stevens &amp; Lee LLP (2)</td>
<td>Nemours (2)</td>
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<tr>
<td>District of Columbia</td>
<td>King &amp; Spalding LLP (80)</td>
<td>DHHS Office of the General Counsel (283)</td>
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<td></td>
<td>Hogan Lovells LLP (63)</td>
<td>DHHS Office of the Inspector General (75)</td>
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<tr>
<td>Florida</td>
<td>Akerman Senterfitt (16)</td>
<td>Office of Medicare Hearings and Appeals Southern Field Office (124)</td>
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<td></td>
<td>Broad &amp; Cassel (15)</td>
<td>Shands Healthcare (14)</td>
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<tr>
<td>Georgia</td>
<td>King &amp; Spalding LLP (127)</td>
<td>Emory University (11)</td>
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<tr>
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<td>TIE: Alston &amp; Bed LLP; Nelson Mullins Riley &amp; Scarborough LLP (21)</td>
<td>Piedmont Healthcare (7)</td>
</tr>
<tr>
<td>Hawaii</td>
<td>Torkildson Katz Moore Hetherington &amp; Harris (3)</td>
<td>TIE: Hawaii Pacific Health; Medicaid Fraud Control Unit of Hawaii Office of the Attorney General; The Queen’s Health Systems; (3)</td>
</tr>
<tr>
<td>Idaho</td>
<td>Beard St. Clair Gaffney PA (3)</td>
<td>Hawaii Health Systems Corporation (2)</td>
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<td>Givens Pursley LLP (2)</td>
<td>St. Luke’s Idaho Health System (6)</td>
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<td>Illinois</td>
<td>McGuire Woods LLP (29)</td>
<td>Saint Alphonsus Health System (4)</td>
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<td>McDermott Will &amp; Emery LLP (24)</td>
<td>Walgreens Co (18)</td>
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<tr>
<td>Indiana</td>
<td>Hall Render Killian Heath &amp; Lyman PC (100)</td>
<td>Indiana University Health (8)</td>
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<td>Kneg DeVault LLP (14)</td>
<td>Indiana University (6)</td>
</tr>
<tr>
<td>Iowa</td>
<td>TIE: Davis Brown Koehn Shors &amp; Roberts PC; Shuttleworth &amp; Ingersoll PLC (3)</td>
<td>Medicaid Fraud Control Unit of Iowa Department of Inspections and Appeals (8)</td>
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<tr>
<td></td>
<td>TIE: Brown Winick; Dorsey &amp; Whitney LLP; Lane &amp; Waterman LLP; Nyemaster Goode PC; Pheian Tucker; Mullin Walker &amp; Gelman LLP; Simmons Perrine PLLC (2)</td>
<td>Medicaid Fraud Control Unit of Iowa Department of Inspections and Appeals (8)</td>
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<tr>
<td>Kansas</td>
<td>Foulston Siefkin LLP (8)</td>
<td>Via Christi Health Inc. (6)</td>
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<td>Lathrop &amp; Gage LLP (7)</td>
<td>TIE: SCL Health System; University of Kansas Medical Center (3)</td>
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<td>Kentucky</td>
<td>Wyatt Tarrant &amp; Combs LLP (16)</td>
<td>Humana Inc. (10)</td>
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<td>Stites &amp; Harbison PLLC (14)</td>
<td>Kindred Healthcare Inc. (8)</td>
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<tr>
<td>Louisiana</td>
<td>Sullivan Stolier Kovata Knight LLC (15)</td>
<td>Louisiana State University Health Sciences Center (6)</td>
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<td>Breazeale Sachse &amp; Wilson LLP (11)</td>
<td>Franciscan Missionaries of Our Lady Health System (4); Tulane University (4)</td>
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<td>Maine</td>
<td>Kozak &amp; Gayer PA (7)</td>
<td>MaineHealth (5)</td>
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<td>TIE: Preti Fialherty Beliveau &amp; Pachios LLP; Van Meer &amp; Belanger PA; Verrill Dana LLP (3)</td>
<td>Eastern Maine HealthCare Systems (3)</td>
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<td>Maryland</td>
<td>OBER</td>
<td>KALER (34)</td>
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<td>Massachusetts</td>
<td>Mintz Levin Cohn Ferris Glovsky &amp; Popeo PC (44)</td>
<td>Bon Secours Health System Inc. (10)</td>
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<td>Nelson Mullins Riley &amp; Scarborough LLP (19)</td>
<td>Athena Health Inc. (7); Fresenius Medical Care North America (7); Harvard Pilgrim Health Care (7); Tufts Health Plan (7); UMass Memorial Healthcare (7); University of Massachusetts Medical School (7)</td>
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<tr>
<td>Michigan</td>
<td>Hall Render Killian Heath &amp; Lyman (29)</td>
<td>Trinity Health (17)</td>
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<td>Warner Norcross &amp; Judd LLP (13)</td>
<td>Spectrum Health (9)</td>
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<td>Minnesota</td>
<td>Dorsey &amp; Whitney LLP (11)</td>
<td>Mayo Clinic (13)</td>
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<td>Fredrickson &amp; Byron PA (10)</td>
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<td>Mississippi</td>
<td>Baker Donelson Bearman Caldwell &amp; Berkowitz PC (19)</td>
<td>University of Mississippi/University of Mississippi Medical Center (10)</td>
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</tbody>
</table>
# State Rankings (continued)

## Two Largest Firms and Non-Firms by state (*2 or more members*):

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<th>State</th>
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<td>Wise Carter Child &amp; Caraway PA</td>
<td>HORNE LLP (4)</td>
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<tr>
<td>Crowley Fleck PLLP (5)</td>
<td>TIE: Billings Clinic; Bozeman Deaconess Hospital (2)</td>
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<td>Arlingtron Lohn &amp; Robinson PLLP (3)</td>
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<td>Nebraska</td>
<td>TIE: Baird Holm LLP; Kutak Rock LLP (9)</td>
<td>Alegent Health (9)</td>
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<td>Cline Williams Wright Johnson &amp; Oldfather LLP (4)</td>
<td>Creighton University (3)</td>
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<td>Polsinelli Shughart PC (47)</td>
<td>University of Nevada Reno (3)</td>
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<td>TIE: Jones Vargas; Lionel Sawyer &amp; Collins; The Faux Law Group (2)</td>
<td>United Healthcare (2)</td>
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<td>McLean Graf Raulerson &amp; Middleton PA (3)</td>
<td>Dartmouth Hitchcock Medical Center (3)</td>
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<td>Epstein Becker &amp; Green PC; Garfunkel Wild PC (10)</td>
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<td>North Carolina</td>
<td>TIE: Nelson Mullins Riley &amp; Scarborough LLP (19); Smith Moore Leatherwood LLP (19)</td>
<td>Novant Health (14)</td>
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<td>TIE: K &amp; L Gates LLP (15); Worble Carlyle Sandridge &amp; Rice PLLC (15)</td>
<td>Carolinas Healthcare System (12)</td>
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<td>North Dakota</td>
<td>TIE: Vogel Law Firm; Zuger Kirmis &amp; Smith (3)</td>
<td>Sanford Health (4)</td>
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<tr>
<td>Camrud Maddock Olson &amp; Larson (2)</td>
<td>TIE: Catholic Health Initiatives; Noridian (2)</td>
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<tr>
<td>Squire Sanders (54)</td>
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<tr>
<td>Bricker &amp; Eckler LLP (46)</td>
<td>TIE: Cleveland Clinic (12); University Hospitals Health System (12)</td>
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<td>McAfee &amp; Taft PC (10)</td>
<td>Integris Health Inc. (10)</td>
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<td>Conner &amp; Winters LLP (5)</td>
<td>Oklahoma State Group Insurance Board (5)</td>
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<td>TIE: Schwabe Williamson &amp; Wyatt PC; Stoel Rives LLP (5)</td>
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<td>Integris Health Inc. (10)</td>
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<td>Conner &amp; Winters LLP (5)</td>
<td>Oklahoma State Group Insurance Board (5)</td>
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<td>TIE: Schwabe Williamson &amp; Wyatt PC; Stoel Rives LLP (5)</td>
<td>Medicaid Fraud Control Unit of New Mexico Office of the Attorney General (5)</td>
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<td>TIE: Sarls &amp; Lindsley; Rigler &amp; Liebenberg; Stoel Rives LLP (16)</td>
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<td>North Dakota</td>
<td>TIE: Vogel Law Firm; Zuger Kirmis &amp; Smith (3)</td>
<td>Sanford Health (4)</td>
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<td>Camrud Maddock Olson &amp; Larson (2)</td>
<td>TIE: Catholic Health Initiatives; Noridian (2)</td>
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<td>Squire Sanders (54)</td>
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<td>Bricker &amp; Eckler LLP (46)</td>
<td>TIE: Cleveland Clinic (12); University Hospitals Health System (12)</td>
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# Honor Roll By Region

## NORTHEAST

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<thead>
<tr>
<th>State</th>
<th>Firm Name</th>
<th>Honor Count</th>
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<tr>
<td>CT</td>
<td>Murtha Cullina LLP</td>
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<td>DE</td>
<td>Balick &amp; Balick LLC</td>
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<td>DC</td>
<td>King &amp; Spalding LLP</td>
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<td>ME</td>
<td>Kozak &amp; Gayer PA</td>
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<td>MD</td>
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<td>MA</td>
<td>Mintz Levin Cohn Ferris Glovsky &amp; Popeo PC</td>
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<td>NH</td>
<td>Hinckley Allen &amp; Snyder LLP; Sulloway &amp; Hollis PLLC</td>
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<td>NJ</td>
<td>Epstein Becker &amp; Green PC; Garfunkel Wild PC</td>
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<td>NY</td>
<td>Garfunkel Wild PC</td>
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<td>VA</td>
<td>Hancock Daniel Johnson &amp; Nagle PC</td>
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<td>VT</td>
<td>Dinse Knapp &amp; McAndrew PC</td>
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<td>WV</td>
<td>Flaherty Sensabaugh &amp; Bonasso PLLC; Jackson Kelly PLLC; Spilman Thomas &amp; Battle PLLC</td>
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## NORTH CENTRAL

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<td>MN</td>
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<td>NE</td>
<td>Baird Holm LLP; Kutak Rock LLP</td>
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<td>OH</td>
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## SOUTHEAST

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<td>GA</td>
<td>King &amp; Spalding LLP</td>
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<td>MS</td>
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<td>SC</td>
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<td>Waller Lansden Dortch &amp; Davis LLP</td>
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## SOUTH CENTRAL

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<td>AR</td>
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<td>Polsinelli Shughart PC</td>
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<td>NM</td>
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## SOUTHWEST

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<td>CA</td>
<td>Hooper Lundy &amp; Bookman PC</td>
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<td>HI</td>
<td>Torkildson Katz Moore Hetherington &amp; Harris</td>
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<td>NV</td>
<td>Brownstein Hyatt Farber Schreck LLP; Nutile Pitz &amp; Associates</td>
<td>(4)</td>
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<tr>
<td>UT</td>
<td>Ray Quinney &amp; Nebeker</td>
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AHLA's list of international members is growing every year – take a look at the map and see how far we reach! For the first time, we are recognizing the firms and organizations with members outside the U.S.:

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- Contracts and Legal Services (Canada)
- Diego J. Loinaz Martin, PSC (Puerto Rico)
- Health Legal (Australia)
- King & Spalding (United Arab Emirates)
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- Miller Thomson LLP (Canada)
- MSO of Puerto Rico Inc. (Puerto Rico)
- Sanchez-Betances Sifre & Munoz Noya CSP (Puerto Rico)
- Squire Sanders (Belgium; Dominican Republic; Germany; Saudi Arabia; Lebanon; Poland; Russia; United Kingdom)
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MEMBERS ENROLLED IN ALL PRACTICE GROUPS
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Foster Pepper PLLC
Hall Render Killian Heath & Lyman PC
Husch Blackwell LLP
King & Spalding LLP
OBER | KALER

15 PRACTICE GROUPS
Bass Berry & Sims PLC
Epstein Becker & Green PC
K & L Gates LLP
Waller Lansden Dortch & Davis LLP

14 PRACTICE GROUPS
Akerman Senterfitt LLP
American Hospital Association
Garfunkel Wild PC
Gray Plant Mooty Mooty & Bennett PA
Hancock Daniel Johnson & Nagle PC
Hooper Lundy & Bookman PC
Kutak Rock LLP
Nelson Mullins Riley & Scarborough LLP
Polsinelli Shughart PC
Squire Sanders
Taft Stettinius & Hollister LLP
Trinity Health
Warner Norcross & Judd LLP
Wyatt Tarrant & Combs LLP

13 PRACTICE GROUPS
Akin Gump Strauss Hauer & Feld LLP
Alston & Bird LLP
Bricker & Eckler LLP
Cleveland Clinic
Davis Wright Tremaine LLP
Drinker Biddle & Reath LLP
Essentia Health/SMDC Health System
Fairview Health Services
Fowler White Boggs PA
Fredrikson & Byron PA
Frost Brown Todd LLC
Healthpartners Inc.
Intermountain Healthcare
Katten Muchin Rosenman LLP
Maynard Cooper & Gale PC
Mayo Clinic
Nexsen Pruet LLC
Post & Schell PC
Proskauer Rose LLP
Tenet Healthcare Corporation

12 PRACTICE GROUPS
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Balch & Bingham LLP
Benesch Friedlander Coplan & Aronoff LLP
Bradley Arant Boult Cummings LLP
Catholic Health Initiatives
Conner & Winters LLP
Crowell & Moring LLP
Fulbright & Jaworski LLP
Godfrey & Kahn SC
Hogan Lovells LLP
Jones Day
Krieg DeVault LLP
McDermott Will & Emery LLP
McGuireWoods LLP
Morgan Lewis & Bockius LLP
Reinhart Boerner Van Deuren SC
Sutter Health
University Physicians Healthcare

11 PRACTICE GROUPS
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Barnes & Thornburg LLP
Beck Chaet Bamberger & Polsky SC
Blue Cross Blue Shield Massachusetts
Brouse McDowell LPA
Community Health Systems
Dorsey & Whitney LLP
Duane Morris LLP
Foster Swift Collins & Smith PC
Hinckley Allen & Snyder LLP
Horty Springer & Mattern PC
Kaiser Foundation Health Plan Inc.

(continued on next page)
Lifespan Corporation
McKenna Long & Aldridge LLP
Mintz Levin Cohn Ferris Glovsky & Popeo PC
Nutile Pitz & Associates
Pepper Hamilton LLP
Powers Pyles Sutter & Verville PC
Quarles & Brady LLP
Seyfarth Shaw LLP
Sutter Health
Tenet Healthcare Corporation
Thompson Coburn LLP
Ungaretti & Harris LLP
Vanderbilt University
Von Briesen & Roper SC
Vorys Sater Seymour & Pease LLP
Womble Carlyle Sandridge & Rice PLLC

10 PRACTICE GROUPS
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Allina Health System
Arnall Golden Gregory LLP
Baker & Hostetler LLP
Beacon Health Strategies LLC
Bingham Greenebaum Doll LLP
BJC HealthCare
Broad & Cassel

Butler Snow O’Mara Stevens & Cannada PLLC
Caplan & Earnest LLC
Carlin Locke
Cozen O’Connor PC
Dykema Gossett PLLC
Express Scripts Inc.
GrayRobinson PA
Greenberg Traurig LLP
HCA Inc.
Holland & Knight LLP
Honigman Miller Schwartz and Cohn LLP
Humana Inc.
Iseman Cunningham Riester & Hyde LLP
Miles & Peters PC
Ogden Murphy Wallace PLLC
Reed Smith LLP
Salem & Green PC
Sanford Health
Spectrum Health
Stevens & Lee PC
Stites & Harbison PLLC
Texas Health Resources
Texas Hospital Association
Tufts Health Plans Inc.
Via Christi Health
Wiggin & Dana LLP
Williams Mullen

Largest Firms and Non-Firms participating in each
AHLA Practice Group

Antitrust
King & Spalding LLP (10)
Crowell & Moring LLP (7)
NERA Economic Consulting (7)
Hall Render Killian Heath & Lyman PC (5)
Baker & McKenzie LLP (4)
Epstein Becker & Green PC (4)
Garfunkel Wild PC (4)
Hooper Lundy & Bookman PC (4)
McDermott Will & Emery LLP (4)
OBER | KALER (4)
Polsinelli Shughart PC (4)

Fraud & Abuse
King & Spalding LLP (59)
Hall Render Killian Heath & Lyman PC (31)
Epstein Becker & Green PC (23)
Bass Berry & Sims PLC (21)
Crowell & Moring LLP (20)
Hooper Lundy & Bookman PC (18)

Health Information and Technology
Hall Render Killian Heath & Lyman PC (20)
King & Spalding LLP (18)
Nelson Mullins Riley & Scarborough LLP (8)
Waller Lansden Dortch & Davis LLP (8)
Epstein Becker & Green PC (7)
McDermott Will & Emery LLP (6)
OBER | KALER (6)
Alston & Bird LLP (5)
Athena Health Inc. (5)

(continued on next page)
Largest Firms and Non-Firms participating in each
AHLA Practice Group (continued)

**Healthcare Liability and Litigation**
- King & Spalding LLP (62)
- Husch Blackwell LLP (26)
- Hall Render Killian Heath & Lyman PC (17)
- Bricker & Eckler LLP (12)
- Crowell & Moring LLP (12)
- Polsinelli Shughart PC (9)
- Baich & Bingham LLP (8)
- Hancock Daniel Johnson & Nagle PC (8)
- Squire Sanders (8)
- Drinker Biddle & Reath LLP (4)
- Squire Sanders LLP (4)

**Hospitals and Health Systems**
- Hall Render Killian Heath & Lyman PC (45)
- Epstein Becker & Green PC (24)
- King & Spalding LLP (22)
- Bradley Arant Boult Cummings LLP (19)
- Polsinelli Shughart PC (18)
- Waller Lansden Dortch & Davis LLP (17)
- Polsinelli Shughart PC (8)
- Intermountain Healthcare (9)
- Mintz Levin Cohn Ferris Glovsky & Popeo PC (9)
- Novant Health (9)
- Trinity Health (9)
- Adventist Health System (7)
- Humana Inc./Humana Group Health Care Inc. (7)
- Integris Health Inc. (7)
- LifePoint Hospitals Inc. (7)
- Lifespan Corporation (7)
- BJ C Healthcare (6)
- HCA Inc. (6)
- Tenet Healthcare Corporation (6)
- Krig DeVault LLP (6)

**In-House Counsel**
- Catholic Health Initiatives (14)
- Hall Render Killian Heath & Lyman PC (14)
- Mayo Clinic (13)
- Epstein Becker & Green PC (10)
- King & Spalding LLP (10)
- Husch Blackwell LLP (9)
- Intermountain Healthcare (9)
- Mintz Levin Cohn Ferris Glovsky & Popeo PC (9)
- Novant Health (9)
- Trinity Health (9)
- Adventist Health System (7)
- Humana Inc./Humana Group Health Care Inc. (7)
- Integris Health Inc. (7)
- LifePoint Hospitals Inc. (7)
- Lifespan Corporation (7)
- BJ C Healthcare (6)
- HCA Inc. (6)
- Tenet Healthcare Corporation (6)
- Krig DeVault LLP (6)

**Labor and Employment**
- Hall Render Killian Heath & Lyman PC (18)
- Epstein Becker & Green PC (17)
- Morgan Lewis & Bockius LLP (7)
- Waller Lansden Dortch & Davis LLP (7)
- Husch Blackwell LLP (6)
- King & Spalding LLP (5)
- Ogletree Deakins Nash Smoak & Stewart PC (5)
- Bricker & Eckler LLP (4)
- Crowell & Moring LLP (4)
- Washington (4)
- OBER | KALER (4)
- The Health Law Firm (4)
- Akerman Senterfitt (4)
- Broad & Cassel (4)
- Catholic Health Initiatives (4)
- Hanson Bridgett LLP (4)
- HCA Inc. (4)
- Nexsen Pruet LLC (4)
- Taft Stettinius & Hollister LLP (4)
- Womble Carlyle Sandridge & Rice PLLC (4)

*(continued on next page)*
Largest Firms and Non-Firms participating in each AHLA Practice Group (continued)

Payors, Plans, and Managed Care
Epstein Becker & Green PC (14)
Crowell & Moring LLP (13)
Greenberg Traurig LLP (8)
Hall Render Killian Heath & Lyman PC (8)
Humana Inc. (8)
King & Spalding LLP (8)
Healthpartners Inc. (7)
UnitedHealth Group (7)
Aetna Inc. (6)
Baker Donelson Bearman Caldwell & Berkowitz PC (6)
Health Alliance Plan (6)
Walmart Co (6)
Akerman Senterfitt (5)
Alston & Bird LLP (5)
Bass Berry & Sims PLC (5)
Blue Shield of California (5)
Health Net Inc. (5)
Hinman Straub PC (5)
Hooper Lundy & Bookman PC (5)
Kaiser Foundation Health Plan Inc. (5)
McDermott Will & Emery LLP (5)
Polsinelli Shughart PC (5)
SNR Denton (5)
Tufts Health Plans Inc. (5)
Wiley Rein LLP (5)

Physician Organizations
Hall Render Killian Heath & Lyman PC (17)
Hooper Lundy & Bookman PC (9)
OBER | KALER (9)
Epstein Becker & Green PC (6)
Bradley Arant Boult Cummings LLP (5)
Chambliss Bahner & Stophel PC (5)
Fox Rothschild LLP (5)
Fredrikson & Byron PA (5)
Nexsen Pruet LLC (5)
Taft Stettinius & Hollister LLP (5)
American Medical Association (4)
Arnall Golden Gregory LLP (4)
Baker Donelson Bearman Caldwell & Berkowitz PC (4)
Bass Berry & Sims PLC (4)
Benesch Friedlander Coplan & Aronoff LLP (4)
Duane Morris LLP (4)
Gray Plant Mooty (4)
King & Spalding LLP (4)
Salem & Green PC (4)
Sirote & Permutt PC (4)
Stoel Rives LLP (4)
Strasburger & Price LLP (4)

Regulation, Accreditation, and Payment
King & Spalding LLP (20)
Hall Render Killian Heath & Lyman PC (18)
Akin Gump Strauss Hauer & Feld LLP (10)
McDermott Will & Emery LLP (10)
Epstein Becker & Green PC (10)
Hooper Lundy & Bookman PC (9)
OBER | KALER (8)
Bricker & Eckler LLP (7)

Tax and Finance
Hall Render Killian Heath & Lyman PC (23)
King & Spalding LLP (21)
Bricker & Eckler LLP (10)
Squire Sanders (10)
Bass Berry & Sims PLC (7)
Grant Thornton LLP (6)
McDermott Will & Emery LLP (6)
Baker Donelson Bearman Caldwell & Berkowitz PC (5)
Catholic Health Initiatives (5)
Deloitte/Deoittie Tax LLP (5)
Ernst & Young LLP (5)
KPMG LLP (5)
OBER | KALER (5)
Ungaretti & Harris LLP (5)
Waller Lansden Dortch & Davis LLP (5)

Teaching Hospitals & Academic Medical Centers
King & Spalding LLP (13)
Baker Donelson Bearman Caldwell & Berkowitz PC (6)
Emory University (6)
Hall Render Killian Heath & Lyman PC (6)
Ropes & Gray LLP (6)
Polsinelli Shughart PC (5)
Thomas Jefferson University (5)
University of Michigan (5)
University of Wisconsin Hospitals & Clinics Authority (5)
Vanderbilt University (5)
Bennett Bigelow & Leedom PS (4)
BJC HealthCare (4)
Drexel University College of Medicine (4)
Epstein Becker & Green PC (4)
Indiana University (4)
McDermott Will & Emery LLP (4)
OBER | KALER (4)
University of Pennsylvania (4)
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